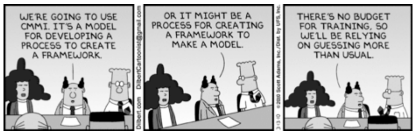
CIS 422/522

Software Life cycles and Process models
Team Assignments & First Meeting


WE'RE GOING TO USE CMMI. IT'S A MODEL FOR DEVELOPING A PROCESS TO CREATE A FRAMEWORK.
OR IT MIGHT BE A PROCESS FOR CREATING A FRAMEWORK TO MAKE A MODEL.
THERE'S NO BUDGET FOR TRAINING, SO WE'LL BE RELYING ON GUESSING MORE THAN USUAL.
Dilbert.com DilbertCartoonist@gmail.com
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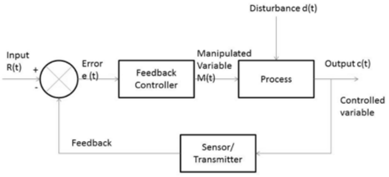
View of SE in this Course

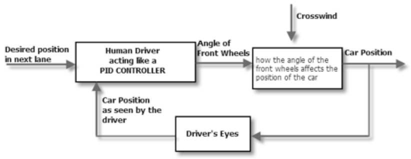
- The purpose of software engineering is to *gain and maintain* intellectual and managerial control over the *products* and *processes* of software development.
- Intellectual control implies
  - We understand the developmental goals
  - Can distinguish good choices from bad
  - We can effectively build to meet our goals
    - Behavioral requirements (functionality)
    - Software Qualities (reliability, security, maintainability, etc.)
- Managerial control implies
  - We make accurate recourse estimates
  - We deliver on schedule and within budget

Control Realities

- Reality Check:
  - Cannot fully predict consequences of our choices
  - Control is never absolute
- Implication: maintaining control is an active process (view as a feedback-control loop)



Active Control


Crosswind
Desired position in next lane
Human Driver acting like a PID CONTROLLER
Angle of Front Wheels
how the angle of the front wheels affects the position of the car
Car Position
Car Position as seen by the driver
Driver's Eyes

- Control in a software development means
  - Understand where we want to be (ideal)
  - Evaluate current delta
  - Make adjustments

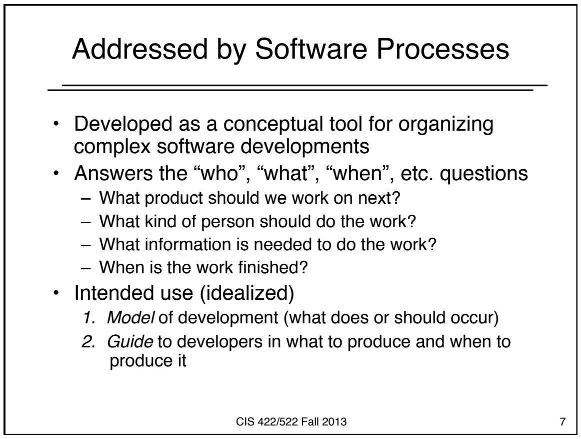
Control and Risk

- Risk: a *risk* is defined as a condition that can lead to a loss of control
  - Incorrect, misunderstood, or missing requirements
  - Poor design choices
  - Poorly matched interfaces
  - Differing assumptions by developers
  - Inadequate testing, validation, etc.
- Can lead to delivering wrong product, late, over cost..
- Assertion: well defined processes help organize work and control risks

The loss of the $500 million rocket made this possibly the most expensive computer bug in history.

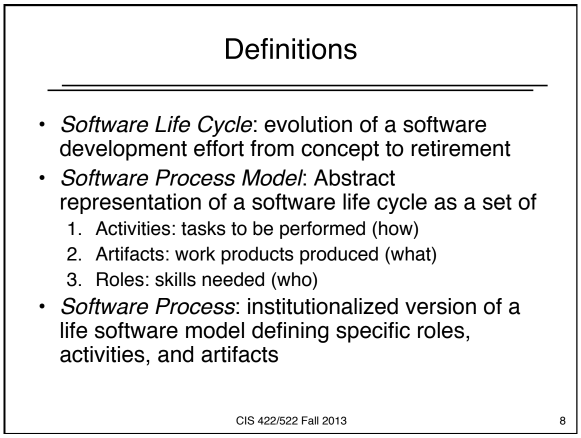
Need to Organize the Work

- Nature of a software project
  - Software development produces a set of interlocking, interdependent work products
    - E.g. Requirements -> Design -> Code -> Test
  - Implies dependencies between tasks
  - Implies dependencies between people
- Must organize the work such that:
  - Every task gets done
  - Tasks get done in the right order
  - Tasks are done by the right people
  - The product has the desired qualities
  - The product is delivered on time



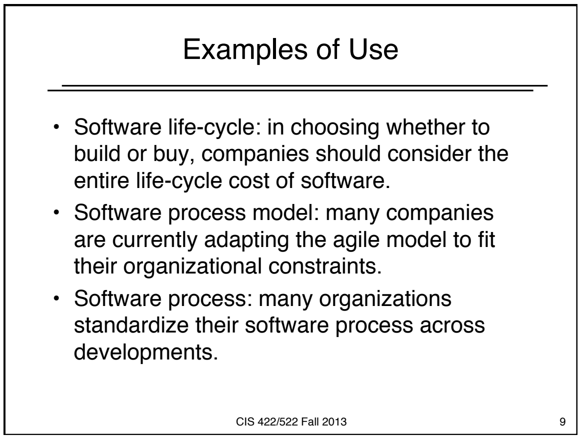
Addressed by Software Processes

- Developed as a conceptual tool for organizing complex software developments
- Answers the “who”, “what”, “when”, etc. questions
  - What product should we work on next?
  - What kind of person should do the work?
  - What information is needed to do the work?
  - When is the work finished?
- Intended use (idealized)
  1. *Model* of development (what does or should occur)
  2. *Guide* to developers in what to produce and when to produce it



Definitions

- *Software Life Cycle*: evolution of a software development effort from concept to retirement
- *Software Process Model*: Abstract representation of a software life cycle as a set of
  1. Activities: tasks to be performed (how)
  2. Artifacts: work products produced (what)
  3. Roles: skills needed (who)
- *Software Process*: institutionalized version of a life software model defining specific roles, activities, and artifacts



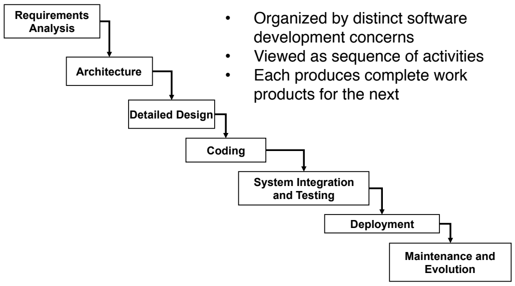
Examples of Use

- Software life-cycle: in choosing whether to build or buy, companies should consider the entire life-cycle cost of software.
- Software process model: many companies are currently adapting the agile model to fit their organizational constraints.
- Software process: many organizations standardize their software process across developments.

Common Process Models

Waterfall
Prototyping
Iterative
Spiral
Agile

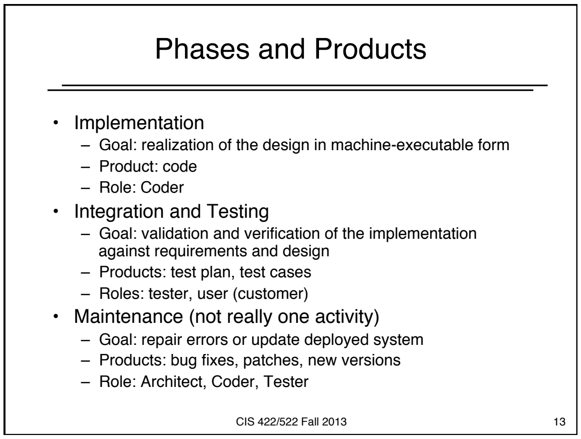
A “Waterfall” Model



- Organized by distinct software development concerns
- Viewed as sequence of activities
- Each produces complete work products for the next

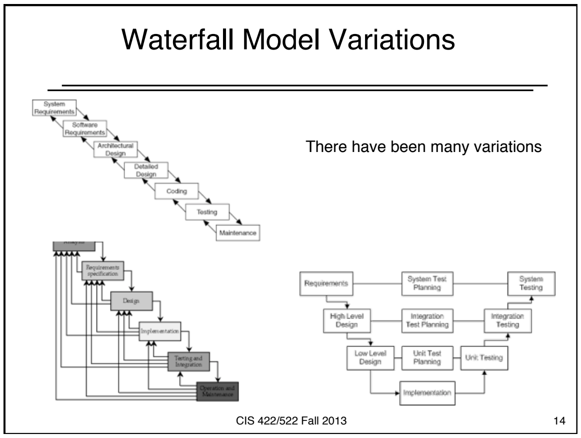
Activities and Products

- Requirements Analysis
  - Goal: understand and define what the software must do and any properties it must have
  - Product: Software Requirements Specification (SRS)
  - Role: Requirements Analyst
- Architectural Design
  - Goal: decompose of the problem into components that together satisfy the requirements
  - Products: architectural design specification, interface specs.
  - Role: Software Architect
- Detail Design
  - Goal: internal design of components (e.g., objects) defining algorithms and data structures supporting the interface
  - Products: design documentation, pseudo-code
  - Role: Coder



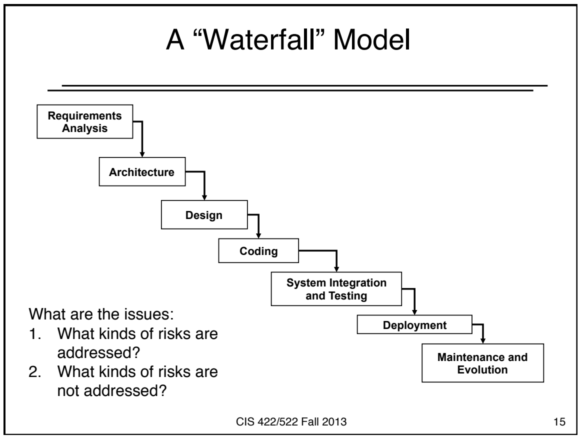
Phases and Products

- Implementation
  - Goal: realization of the design in machine-executable form
  - Product: code
  - Role: Coder
- Integration and Testing
  - Goal: validation and verification of the implementation against requirements and design
  - Products: test plan, test cases
  - Roles: tester, user (customer)
- Maintenance (not really one activity)
  - Goal: repair errors or update deployed system
  - Products: bug fixes, patches, new versions
  - Role: Architect, Coder, Tester



Waterfall Model Variations

There have been many variations



A “Waterfall” Model

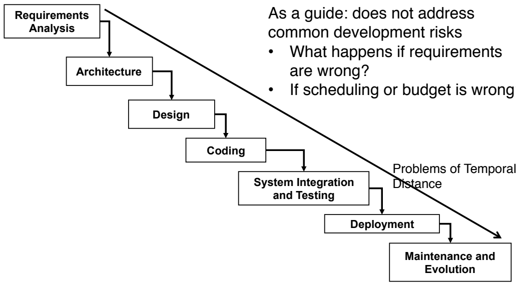
What are the issues:

1. What kinds of risks are addressed?
2. What kinds of risks are not addressed?

Limitations of the waterfall model

- The model implies that you should attempt to complete a given stage before moving on to the next stage
  - Does not account for the fact that requirements constantly change.
  - It also means that customers cannot use anything until the entire system is complete
- It implies that you can get the requirements right by simply writing them down and reviewing them
- The entire functionality is developed and then tested all together at the end
- The model implies that once the product is finished, everything else is maintenance

A “Waterfall” Model*



Requirements Analysis

Architecture

Design

Coding

System Integration and Testing

Deployment

Maintenance and Evolution

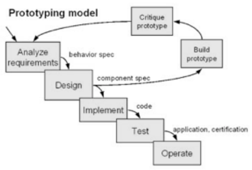
Problems of Temporal Distance

As a guide: does not address common development risks

- What happens if requirements are wrong?
- If scheduling or budget is wrong?

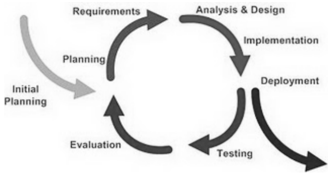
Characteristic Model: Prototyping

- Waterfall variation
- First system versions are prototypes, either:
  - Interface
  - Functional
- Which waterfall risks does this try to address?



Characteristic Processes: The Iterative Model

- Process is viewed as a sequence of iterations
  - Essentially, a *series of waterfalls*
  - Each iteration builds on the previous one (e.g., adds requirements, design components, code features, tests)
  - Each iteration produces complete set of work products deliverable software
  - Customers provide feedback on each release
  - There is no "maintenance" phase – each version includes problem fixes as well as new features



Iterative Model

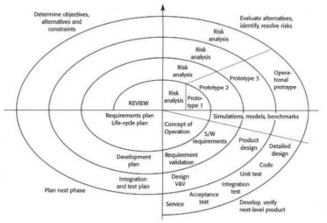
- Also called "incremental development"
- Addresses some common waterfall risks
  - Risk that software cannot be completed – build incremental subsets
  - Risk of building the wrong system – stakeholder have opportunities to see the software each increment
  - Also, can double check feasibility, schedule, budget and others issues

Advantages of Incremental Development

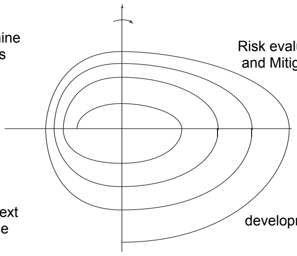
- Customers get usable functionality earlier than with waterfall
- Getting early feedback improves likelihood of producing a product that satisfies customers
  - Reduces market risk: if customers hate the product, find out early before investing too much effort and money
- The quality of the final product is better
  - The core functionality is developed early and tested multiple times
  - Only a relatively small subset of functionality added in each release: easier to get it right and test it thoroughly
  - Detect design problems early and get a chance to redesign

Characteristic Processes: The Spiral Model

- Process viewed as repeating cycles of increasing scale
- Identify risks and determine (next set of) requirements
- Each cycle builds next version by extension, increasing scale each time



Spiral Model



determine goals

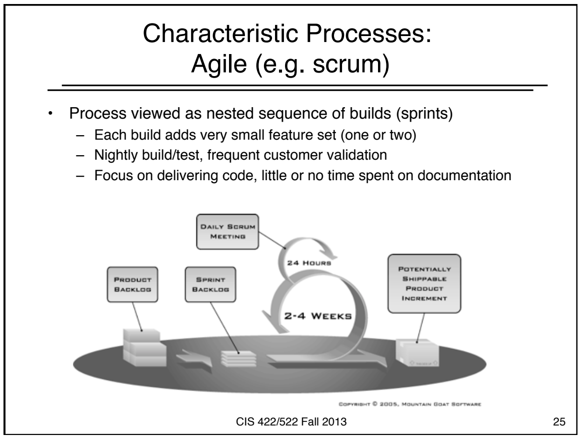
Risk evaluation and Mitigation

plan next phase

development

Spiral Model Goals

- Response lack of explicit risk analysis and risk mitigation in “waterfall” process
- Includes risk analysis and mitigation activities at each phase (e.g., prototyping)
- Explicit Go/No-Go decision points in process



Characteristic Processes: Agile (e.g. scrum)

- Process viewed as nested sequence of builds (sprints)
  - Each build adds very small feature set (one or two)
  - Nightly build/test, frequent customer validation
  - Focus on delivering code, little or no time spent on documentation

Daily Scrum Meeting
24 Hours
Product Backlog
Sprint Backlog
Potentially Shippable Product Increment
2-4 Weeks

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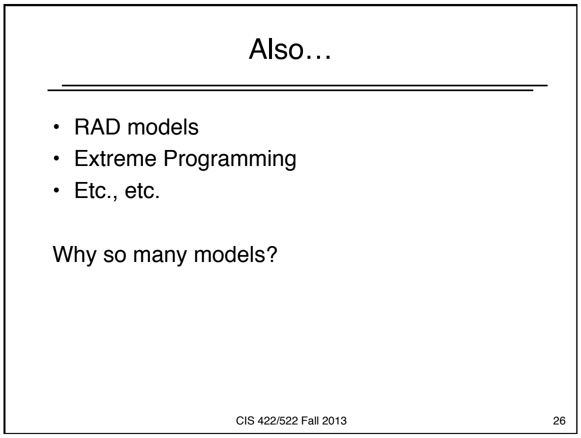
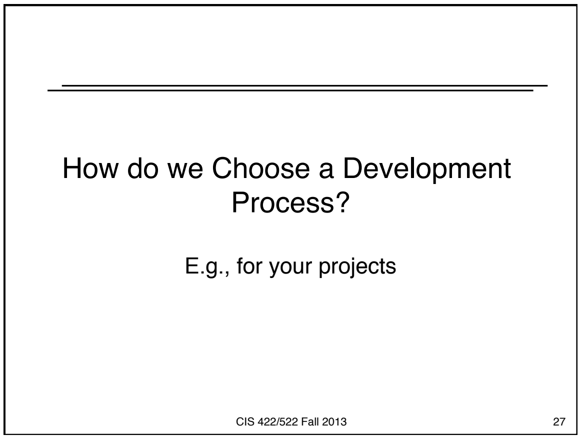


Also…

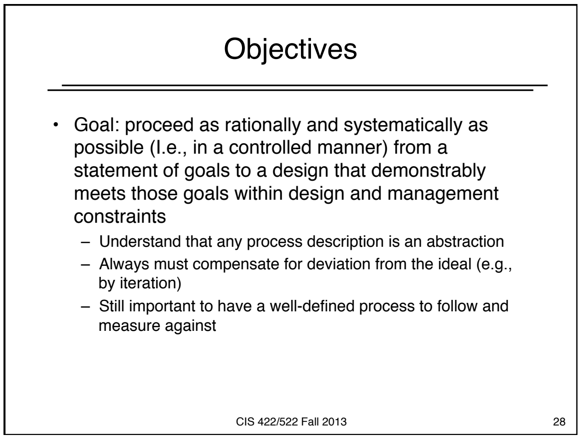
- RAD models
- Extreme Programming
- Etc., etc.

Why so many models?



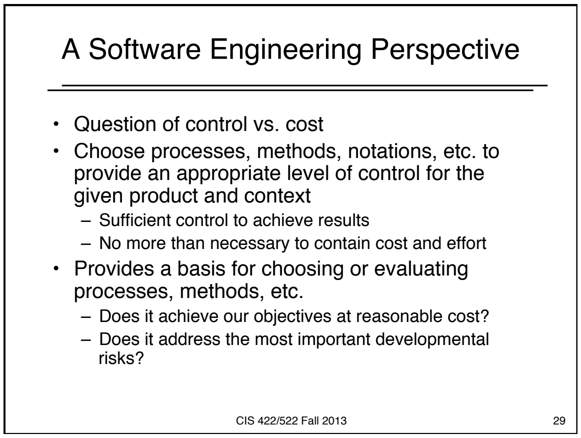
How do we Choose a Development Process?

E.g., for your projects



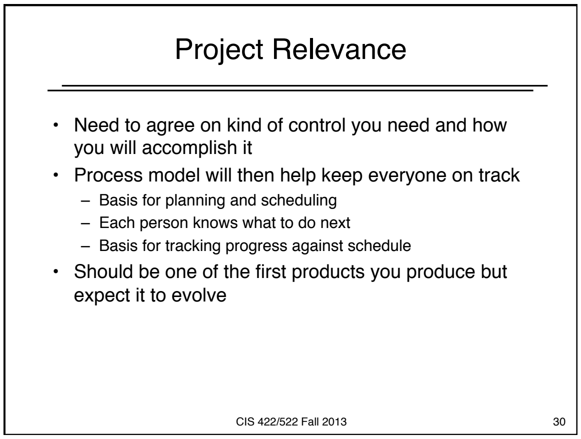
Objectives

- Goal: proceed as rationally and systematically as possible (I.e., in a controlled manner) from a statement of goals to a design that demonstrably meets those goals within design and management constraints
  - Understand that any process description is an abstraction
  - Always must compensate for deviation from the ideal (e.g., by iteration)
  - Still important to have a well-defined process to follow and measure against



A Software Engineering Perspective

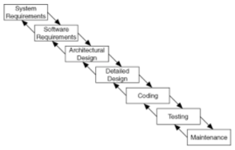
- Question of control vs. cost
- Choose processes, methods, notations, etc. to provide an appropriate level of control for the given product and context
  - Sufficient control to achieve results
  - No more than necessary to contain cost and effort
- Provides a basis for choosing or evaluating processes, methods, etc.
  - Does it achieve our objectives at reasonable cost?
  - Does it address the most important developmental risks?

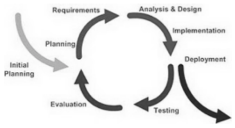


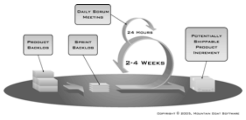
Project Relevance

- Need to agree on kind of control you need and how you will accomplish it
- Process model will then help keep everyone on track
  - Basis for planning and scheduling
  - Each person knows what to do next
  - Basis for tracking progress against schedule
- Should be one of the first products you produce but expect it to evolve

Exercise: Which Model?






Daily Scrum Meeting
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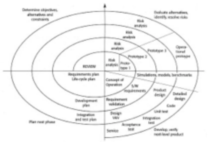
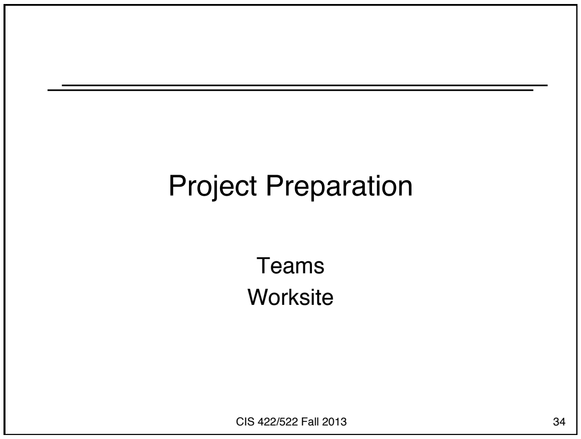


Exercise: Project Processes

- Discuss: which process is the best fit for your projects and why?
- For each process you do not select, what characteristics do not fit well with the project
- For the process selected
  - How does it fit with project characteristics?
  - How does it help address project risks?

Take-away

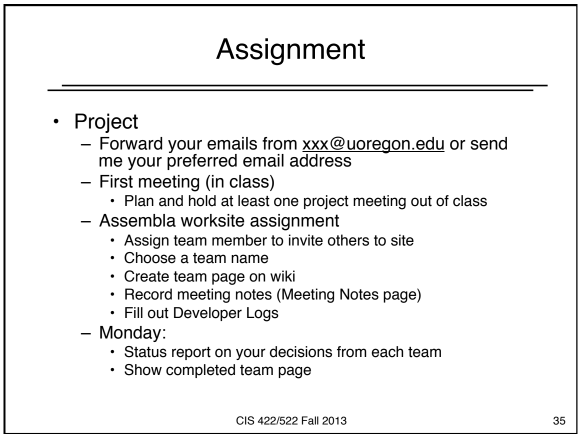
- Expected to know standard processes and their rationale
- Understand how and why people use different development models
- Understand how to choose an appropriate model for a given developments



Project Preparation

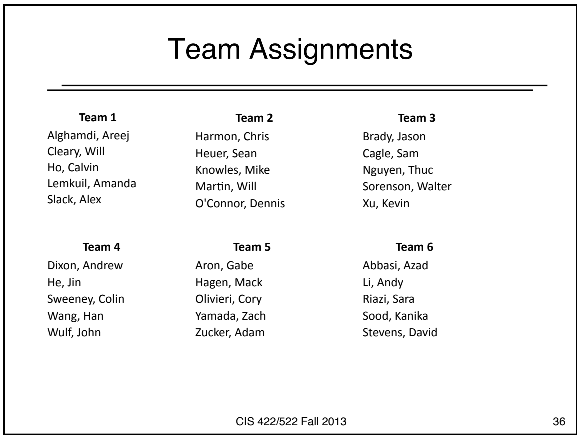
Teams

Worksite



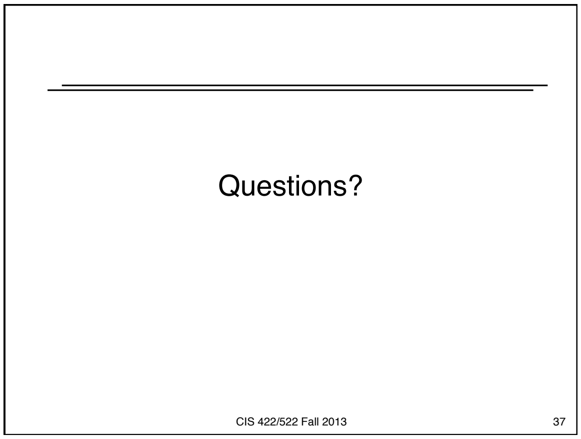
Assignment

- Project
  - Forward your emails from xxx@uoregon.edu or send me your preferred email address
  - First meeting (in class)
    - Plan and hold at least one project meeting out of class
  - Assembla worksite assignment
    - Assign team member to invite others to site
    - Choose a team name
    - Create team page on wiki
    - Record meeting notes (Meeting Notes page)
    - Fill out Developer Logs
  - Monday:
    - Status report on your decisions from each team
    - Show completed team page



Team Assignments

Team 1	Team 2	Team 3
Alghamdi, Areej	Harmon, Chris	Brady, Jason
Cleary, Will	Heuer, Sean	Cagle, Sam
Ho, Calvin	Knowles, Mike	Nguyen, Thuc
Lemkuil, Amanda	Martin, Will	Sorenson, Walter
Slack, Alex	O'Connor, Dennis	Xu, Kevin
Team 4	**Team 5**	**Team 6**
Dixon, Andrew	Aron, Gabe	Abbasi, Azad
He, Jin	Hagen, Mack	Li, Andy
Sweeney, Colin	Olivieri, Cory	Riazi, Sara
Wang, Han	Yamada, Zach	Sood, Kanika
Wulf, John	Zucker, Adam	Stevens, David



Questions?