
CIS 422/522

Software Life cycles and Process Models



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View of SE in this Course

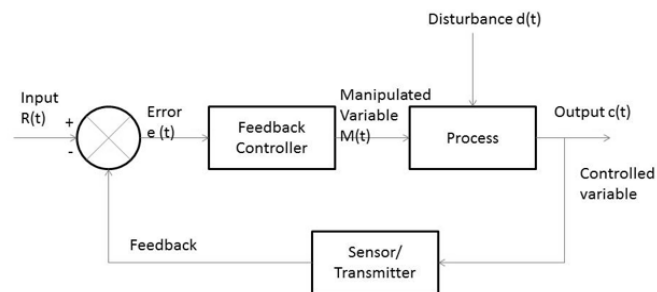
- The purpose of software engineering is to *gain and maintain* intellectual and managerial control over the *products* and *processes* of software development.
- Intellectual control implies
 - We understand the developmental goals
 - Can distinguish good choices from bad
 - We can effectively build to meet our goals
 - Behavioral requirements (functionality)
 - Software Qualities (reliability, security, maintainability, etc.)
- Managerial control implies
 - We make accurate resource estimates
 - We deliver on schedule and within budget

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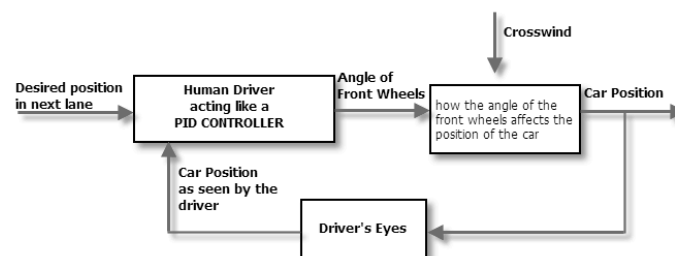
Control Realities

- Reality Check:
 - Cannot fully predict consequences of our choices
 - Control is never absolute
- Implication: maintaining control is an active process (view as a feedback-control loop)



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Active Control



- Control in a software development means
 - Understand where we want to be (ideal)
 - Evaluate current delta
 - Make adjustments

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Control and Risk

- Risk: a *risk* is defined as a condition that can lead to a loss of control
 - Incorrect, misunderstood, or missing requirements
 - Poor design choices
 - Differing assumptions by developers
 - Inadequate testing, validation, etc.
- Can lead to delivering wrong product, late, over cost..
- Assessing and mitigating risk is a critical SE activity
- Assertion: well defined processes help organize work and control risks



Need to Organize the Work

- Nature of a software project
 - Software development produces a set of interlocking, interdependent work products
 - E.g. Requirements -> Design -> Code -> Test
 - Implies dependencies between tasks
 - Implies dependencies between people
- Must organize the work such that:
 - Every task gets done
 - Tasks get done in the right order
 - Tasks are done by the right people
 - The required qualities are built in
 - Steps are done on schedule to meet delivery

Addressed by Software Processes

- Developed as a conceptual tool for organizing complex software developments
- Answers the “who”, “what”, “when”, etc. questions
 - What product should we work on next?
 - What kind of person should do the work?
 - What information is needed to do the work?
 - When is the work finished?
- Intended use (idealized)
 1. *Model* of development (what does or should occur)
 2. *Guide* to developers in what to produce and when to produce it

Definitions

- *Software Life Cycle*: evolution of a software development effort from concept to retirement
- *Software Process Model*: Abstract representation of a software life cycle as a set of
 - *Activities*: tasks to be performed (how)
 - *Artifacts*: work products produced (what)
 - *Roles*: skills needed (who)
 - and the relationships between them
- *Software Process*: institutionalized version of a software model defining specific roles, activities, and artifacts

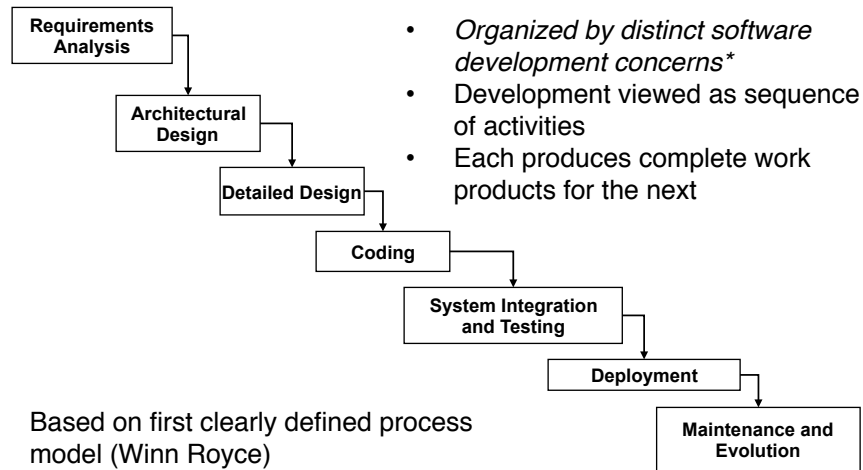
Examples of Use

- Software life-cycle: in choosing whether to build or buy, companies should consider the entire life-cycle cost of software
- Software process model: many companies are currently adapting some form of agile model of development
- Software process: organizations often standardize their software process across developments

Common Process Models

Waterfall
Prototyping
Iterative
Spiral
Agile

A “Waterfall” Model



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Activities, Artifacts & Roles

- Requirements Analysis
 - Activities: understand and define what the software must do and any properties it must have
 - Artifacts: Software Requirements Specification (SRS)
 - Roles: Requirements Analyst
- Architectural Design
 - Activities: decompose the problem into components that together satisfy the requirements
 - Artifacts: architectural design specification, interface specs.
 - Roles: Software Architect
- Detail Design
 - Activities: internal design of components (e.g., objects) defining algorithms and data structures supporting the interfaces
 - Artifacts: design documentation, code documentation
 - Roles: Coder

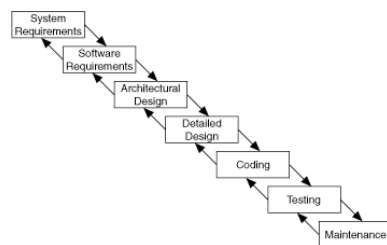
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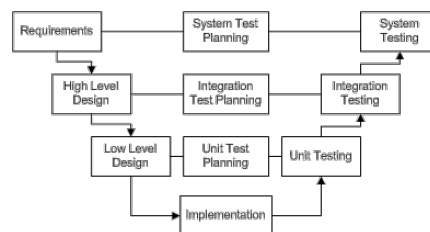
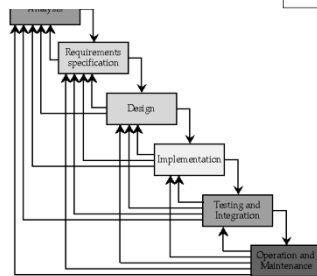
Activities, Artifacts & Roles

- **Implementation**
 - Activities: realization of the design in executable form
 - Artifacts: code, makefiles, etc.
 - Roles: Coder
- **Integration and Testing**
 - Activities: validation and verification of the implementation against requirements and design
 - Artifacts: test plan, test cases
 - Roles: tester, user (customer)
- **Maintenance (really multiple distinct activities)**
 - Activities: repair errors or update deployed system
 - Artifacts: bug fixes, patches, new versions
 - Roles: Architect, Coder, Tester

Waterfall Model Variations



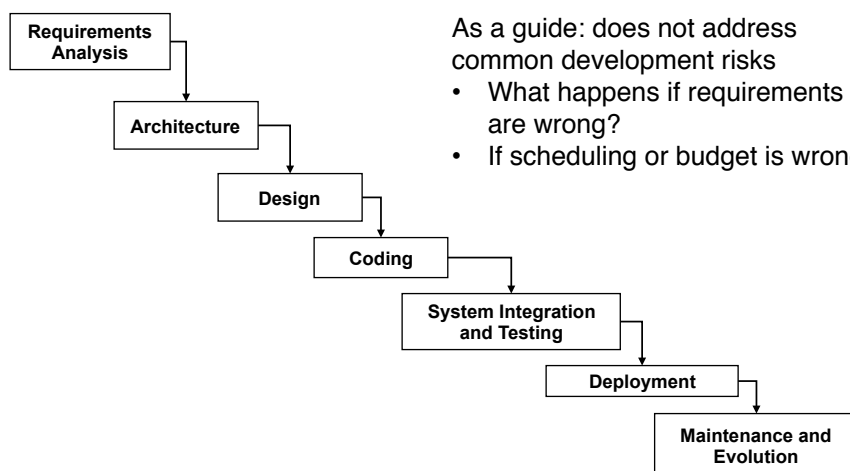
There have been many variations



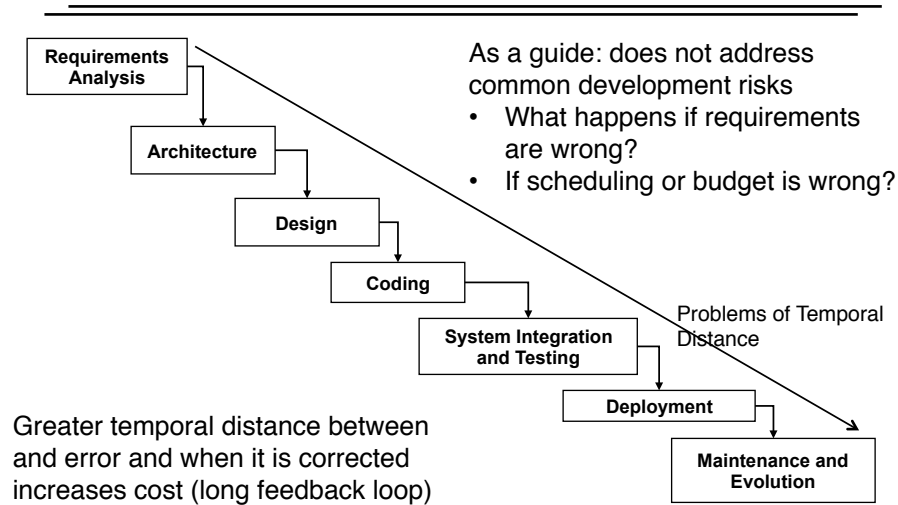
Issues with the Waterfall Model

- Variations created to address perceived shortcomings
- Model implies that you should complete each stage before moving on to the next
 - Implies that you can get the requirements right up front: does not account for inevitable changes
 - Implies testing and validation occur only when development is finished
 - Customers does not see the product until the end
 - Implies that once the product is finished, everything else is maintenance

A “Waterfall” Model



A “Waterfall” Model*



Take-away

- A process definition defines a model for organizing development work
- A process model should define
 - Activities (Tasks)
 - Artifacts (Products)
 - Roles (Skill sets)
- Delay (temporal distance) between when an error occurs and when it is fixed raises costs

Project Preparation

Worksite Teams

Team Assignments

Team 1

Brewster, Carolyn
 Fredericks, Meg
 Gao, Andrew
 Holstege, Davis
 Zhu, Yueqi

Team 2

Heinrich, David
 Hill, Jayd
 Lan, Logan
 Plunkett, Seth
 Collier, Ryan

Team 3

Chavarria, Lucas
 Guo, Ron
 Totten, Craig
 Vikupitz, Cole
 Xu, James

Team 4

Caluya, Elijah
 Clark, Jasmine
 Harris, Mike
 Liang, Kenneth
 Qiu, Debin

Team 5

Brodnax, John
 Brogan, Riley
 Heng, Brenda
 Stidhem, Will
 Wang, George

Team 6

Cordes, Sam
 Ginsberg, Navarre
 Andreason, Trace
 Jia, Ben

Team 7

Ebert, Cody
 Hebb, Fiona
 Schlechter, Natalie
 Urban, Jake

Assignment

- First meeting (in class)
 - Exchange contact information
 - Give me a primary point of contact (email)
 - Plan one project meeting out of class (preferably by Friday)
- Project meeting
 - Discuss relevant experiences and skills
 - Look at examples of the deliverables (pointers on Schedule page)
 - Choose people for roles (primary and backup)
 - Choose a team name, logo and put on Assembla page

Questions?